

SYNOPSIS

This case describes the project of reconstructing the Kuwait Oil Company's oil field following the Gulf War in 1991. The project was conceived in November 1990, before the Gulf War even began, and ended in June 1993. The case describes many of the challenges the project faced including the need for basic necessities (water, shelter, etc.), the organization of the project, and the various aspects of managing the project. The project ended a success, with all of the oil wells repaired, a huge amount of oil reclaimed, and production goals as desired. This case shows the importance of planning and the use of creative solutions to project challenges.

LEARNING OBJECTIVES - "MANAGING KUWAIT OIL FIELDS"

In discussing this case, participants should gain a better understanding of:

- the management of a large project
- the importance of project schedule management
- the importance of infrastructure in a large project
- the challenges of managing a multinational multicultural project

Discussion Point

- The financial aspects of this project, although rarely mentioned in the case, obviously had an effect on how the project was carried out.
- Discuss how you believe finances may have driven the project, may have constrained the project, and may otherwise have affected it.