



Project Executive Group Workshops, 2009

Project-related Professional Development Workshops

Project Executive Group's—2009 Workshop Training Opportunities

The Office of Professional Development of the Project Executive Group is pleased to offer its **OPEN Houston Workshops for 2009** and **Special Workshops for Groups** available.

Please don't wait if you are interested. Some fill up very fast as the date approaches. Seating is limited to 15 — 25 participants on most workshops and up to 50 at the Capital Project Risk Management Professionals Workshop Series. Reserved on pre-paid basis only.

Announcing the Capital Project Risk Management Professionals' Workshops, a series of targeted risk workshops to develop outstanding project risk management skills for project professionals. This outstanding risk management proficiency program is sponsored by the PMI Risk Management SIG, Project Executive Group, and Technip USA. Participants will learn skills necessary for highly effective project risk management. PDUs will be issued by the PMI Risk Management SIG upon completion of the Program series of workshops.

2009 Schedule — Please visit www.projectexecutive.com/workshops for exact dates and Registration.

- Capital Project Risk Management Professionals Workshop III — Feb 2009
(Focus: Quantitative Risk Analysis)
- Troubled Projects Workshop — Feb 2009
(Focus: TRIAGE Plus and Crisis Planning & Execution)
- Structured Non-Recourse Project Finance Workshop I — Mar 2009
(Focus: Due Diligence and Neutralizing Financing Risks)
- Bidding & Executing At-Risk Projects for Contractors — May 2009
(Focus: At-Risks areas — Contracts, Engineering, Construction, Acceptance)
- Capital Project Risk Management Professionals Workshop IV — Aug 2009
(Focus: Risk Response Planning)
- Structured Non-Recourse Project Finance II - Oct 2009
(Focus: Offering Memorandum & Financial Closing activities)
- Capital Project Risk Management Professionals Workshop V - Nov 2009
(Capstone Workshop Focus: Risk Monitoring & Control)
- ERP Systems 1 - Dec 2009
(Focus: Understanding and Modeling Business Processes for ERP Systems).

Other Workshops of Potential Interest—Arranged for Groups

- Advanced Project Risk Management 2-Day (PMI Houston)
(Focus: the Professional Project Manager's Risk Skills)
- ERP Systems 2-Day (Alphaware promotes and hosts)
(Focus: Planning & Execution of ERP Systems Projects)
- Multi-Criteria Decision-Making 1-Day (Shanmar)
- Project Time Management Optimization 1-Day
(Focus: optimizing time on projects)

Please contact us for further details or questions. Thank you.

Project Executive Group, Inc.
A PEG Collaboration in Decision-Making
www.projectexecutive.com

10260 Westheimer, Suite 250
Houston, TX 77042 USA

Phone: 713-255-8350
Fax: 713-255-8300
E-mail: info@projectexecutive.com

Your Performance Multiplier



Decision Making—Houston: May 12-16, 2009

Strategic and Tactical Decision Making in the Offshore Oil & Gas Industry

DAY ONE

Introduction to Decision-Making

Making Decisions Strategically & Tactically - The Decision Hierarchy - Structuring Objectives
Objectives Hierarchy - Developing Alternatives - Multi-objective Value Analysis - Thinking About
Uncertainty - Decisions with Uncertainty - Multiple Objectives and Uncertainty - Resource Allocation
Multi-attribute Preference Theory - Cases in Strategic Decision Making - Other: Scenario Planning for
Decision Making - Probability Elicitation - Interview - Interdependent Uncertainties - Use of Spread-
sheets - tools & techniques - decision software packages - influence, tornado, and other diagrams
used in strategic decision-making - PrecisionTree (Palisades) - DecisionPro (Vanguard) - TreeAge, etc.

DAY TWO

A Holistic Approach to Multi-Criteria Decision-Making — Dr. Errol Wirasinghe, Ph.D., Shanmar

Corporate America has spent a fortune on Information Technology! But IT deals with Gathering, Organizing and Disseminating information. Today's professional is facing an information overload.

Without a robust methodology, we are likely to make sub-optimal decisions. From the very outset, it is vital that we recognize the difference between Decision-Making and Problem Solving! Problem solving is generally handled by domain experts; e.g. an Oncologist, a Nuclear Scientist, etc. The President of a company, or a country for that matter, does not solve problems, he/she makes decisions. Techniques used in problem solving are quite distinct from those used in decision-making.

Brainstorming and Focus Groups are techniques used in problem-solving, not decision-making. This section provides a holistic approach to decision-making, considering OpSaMinMax. (Optimum, Satisfactory, Minimum loss or Maximum Gain). This methodology ensures the final decision reflects the decision-maker's values, beliefs, etc.

DAY THREE

Strategic Decision-Making and Integrated Decision Management — Kevin Carpenter, DSI

Introducing Strategic Decision-Making - Integrated Decision Management - Strategic Case: GasCo

DAY FOUR

Tactical Decision-Making — Prof. Paul Allen, PEG, and former Principal, Major Projects, DSI

The keys to Mastering Tactical Decisions - The Clarity State Decision-Making Technique - How to Make Tactical Decisions - Exercises in Tactical Decision Making - The Ninety-Minute Decision
Combat Decision-Making - When there is NO TIME available - The Combat Decision Process - The Recommendation - The Decision - Participatory Decision-Making - The Dynamics of Group Decision-Making, Pros and Cons - Facilitator Fundamentals - Facilitating and Building Sustainable Agreements

DAY FIVE

How to Implement and Manage the DECISION

Decision Support Packages - The Buy-In Process for Executing Decisions - Maintaining the Value of the Decision and its Options - Integrated Decision Execution



Decision Making—Houston: May 12-16, 2009

Strategic and Tactical Decision Making in the Offshore Oil & Gas Industry

OTC 2009 Special Program – Post-Conference Training Opportunity



The Office of Professional Development of the Project Executive Group is pleased to offer its **Strategic & Tactical Decision-Making Course**— a collaboration of PEG, Decision Strategies and Shanmar. It is offered the week following the Offshore Technology Conference.

The focus is on oil & gas industry executives, managers and supervisors decision-making skills. It is designed to help participants gain the most from their OTC experience. Special discounts are given to those attending OTC 2009.

Decision Making—May 12-16, 2009

Early Bird SPECIAL—before 5 May:	Time	Price
<input type="checkbox"/> Course – NOT attending OTC	08:30	\$2,500.00
<input type="checkbox"/> Course – IF Attending OTC	08:30	\$1,975.00
<input type="checkbox"/> Late Register / Pay <u>after 5 May</u>		\$2,900.00
<input type="checkbox"/> International Participant		
<input type="checkbox"/> SPE Member		
<input type="checkbox"/> SNAME Member		

Subtotal: _____
 Tax: _____
 Total: _____

Name _____

Address _____

Phone _____

Method of Payment – Prefer PayPal

- Check
- Bill Me
- Visa
- MasterCard
- American Express

Credit Card # _____ Exp. date _____

Signature _____

How to REGISTER

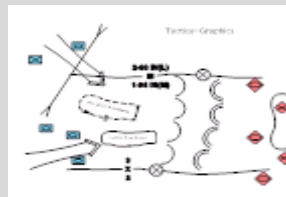
On line: REGISTER on line at
www.projectexecutive.com/OTC2R
 Mail: Project Executive Group
 OTC2R Course registration
 10260 Westheimer, Suite 250
 Houston, TX 77042
 Fax: Complete this form and
 FAX to 713-255-8300

Cancellation Policy

You may cancel your registration prior to 5 May 2009 and we will refund your entire payment. If you prefer, you can apply your payment to a future course or send a substitute. Fees for registrations cancelled after 5 May 2009 will be applied to admission to a future course.

For any questions regarding the course, contact

Paul Allen
713-255-8350



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www.decisionstrategies.com
www.XpertUS.com

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